



Quarterly Meeting 8 March 2017

Feedback from Strategic Planning Workshop, 7 March 2017

Prof Nicholas King, facilitator
nking@gecko-net.com



UCPP Strategic Planning Workshop, Tuesday 7 March 2017

Venue: Methodist Church Hall, Matatiele

DRAFT AGENDA

Facilitated by Prof. Nicolas King, Environmental Futurist, Global Change Analyst & Strategist

| Time | Session |
|-------------------------------|--|
| 8.00 – 8.30 | Introductions & Setting the Scene: What is today all about? Three horizons - linking the past (phase 1) to the future (phase 2) through the present |
| 8.30- 9.30 | Session 1: The Past Historical Context: where have we come from, what were the goals, how well did we do, challenges and barriers? |
| 9.30-10.30 | Learning from the Past: Critical Success Factors –why are so many people/orgs involved? Which people/orgs play/ed most important roles and why? |
| 10.30-11.00 Tea / CoffeeBreak | |
| 11.00 -12.00 | Session 2: The Future Describing the future for the Vubu (3-5 years) 1: painting an optimum visionary picture – describing the future we want; how to achieve this? |
| 12.00 -13.00 | Describing the future for the Vubu (3-5 years) 2: 'describing what we don't want'; how to prevent this? |
| 13.00 -14.00 Lunch | |
| 14 -15.00 | Session 3: The Present (as connector from Past to Future) How do we get from here to there? ID of Strategic Plan of key interventions to achieve optimum vision, avoid barriers, track progress |
| 15.00-16.00 | Broadening Participation & Partners: ID of key role players, niches & capacities, scoping of contributions, responsibilities and metrics of success |
| 16.00: Closure & Tea | |



UMZIMVUBU CATCHMENT CONSERVATION PROGRAMME

Phase 1 strategy outline

**RESTORATION OF ECOSYSTEM SERVICES
THROUGH LOCAL STEWARDSHIP**



Draft January 2011



Outline of 20 year Strategic Planning 5-yr Phases

| PHASE | TIMING | KEY OBJECTIVES AND ACTIVITIES of EACH PHASE |
|-------|--------------|---|
| 1 | Years 1 - 5 | Awareness & Action learning: focus on establishing demonstration projects in collaboration with existing initiatives, develop baselines for the area through research and M&E framework, formalise collaboration and extract lessons learnt. Establish seller side of PES structures through stewardship. Identify possible buyers / markets. Develop basic policy strategy. |
| 2 | Years 6 - 10 | Replication: share lessons learnt into possible models/approaches, replicate or upscale projects in wider river basin geography based on models from demonstration, formalize governance processes, policy influence through advocacy based on lessons learnt. |
| 3 | Years 11-15 | Policy influence & Adoption: supporting governance structures to adopt working models for improved catchment management, expand in wider catchment, bigger policy focus and influence |
| 4 | Years 15 -20 | Entrenchment: measure wider ecosystem impacts from initial phases, provide ongoing support for improved governance and policy, continued monitoring and advocacy, finalise exit strategy with responsibility for communal PES management resolved |

Dartmouth College 2016

5-Year Strategy Review



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A 'desired, optimal' Vubu catchment

1. **Integrated Planning:** all planning agencies work together from a common baseline and towards a common vision; climate adaptive and resilience planning;
2. **Ecological (Infrastructure) Integrity:** minimal transformation, IAS eradication, indigenous groundcover, biodiversity protection, optimal connectivity...;
3. **Optimal Water Management:** protected water 'factories', fully functioning wetlands, free-flowing river, minimal silt loads, Green Drop compliant WWTW...;
4. **Happy, healthy, empowered people:** informed, participative planning, implementing and benefitting from stewardship through PES....;
5. **'Green Economy' beneficiation:** more, and permanent jobs for 'eco-prenuers' from all the above, also recycling, env. education and training, eco-tourism, etc....

'What we don't want in the Vubu catchment...'

1. **Extractive industries:** mining, fracking, large dams, massive food progs/biofuel crops, afforestation....;
2. **Degradation:** destructive 'unplanning' e.g. urban sprawl, hard infrastructure run-off/erosive surfaces, pollution, waste.....;
3. **Fragmented Planning & lack of enforcement:** we have the legislation for both cooperative planning AND env protection – why is it not happening??? (to detriment of local communities and ecosystem integrity...);
4. **Vulnerable Communities:** unempowered, unconsulted, dependent on gov processes/handouts, stakeholder conflicts on short-term, unsustainable resource use....
5. **Corruption:** unacceptable at every level...
6. **Lack of recognition of Ecological Infrastructure & Ecosystem Services**

Ecosystem Services \neq Ecosystem Assets

Ecosystem Services

- 'Interest' or 'flows' from ecosystem assets;
- E.g. water, timber, soil productivity, crops, pollination, etc.



Ecosystem Assets

- Natural capital, ecological infrastructure, or 'stocks';
- E.g. catchments, forests, soils, biodiversity, etc.

Ecosystem Function: we need to measure ***ecosystem function and asset health***, both from the ability to build/maintain/restore natural capital assets, and to maintain flows of services, and not just measure flows e.g. water (same as financial capital account build-up/draw down...)

Key Interventions for UPCC to promote

1. **Integrated Management Plans:** all agencies/stakeholders...;
2. **Integrated ecological interventions:** combine IAS eradication, indigenous restoration, eco-agric, agro-forestry, eco-tourism...;
3. **CB for communities & agencies:** stewardship, restoration, CC impacts and adaptation, env. rights & activism, and awareness of lack of enforcement, long-term objectives & benefits, M&E...;
4. **Green Economy:** ID opps for eco-prenuers, activities which generate returns whilst reinforcing ecol. Infrastructure integrity...;
5. **Broaden Participation:** ID external orgs/agencies which can contribute/are leading in key areas; push greater ownership amongst current members...;
6. **Working Groups:** establish 'voluntary' WGs, on key interventions/existing key initiatives, of orgs which focus on those areas to facilitate cooperation....

Future of UCPP?

- **Keep Going!:** yes to quarterly meetings and more of everything! 😊
- **Re-ignite MOUs:** as enter second 5-yr phase, write to/visit key stakeholders, esp. gov agencies who may be dormant, appraise of successes and importance of collaboration to ramp up
- **Broader Ownership:** all partners to take greater responsibility for implementation, including funding of activities...
- **CMF:** ongoing discussion....

